

Voting Members Present with Carol Ryder in the Chair were: Sara Anhorn, Jolie Bird, Chris Cran, Patti Dibski, Dr. Daniel Doz, Ian FitzGerald A. Stewart Hanlon, Chi Iliya-Ndule, Ashif Merani, Jamie Russett, Justin Waddell

Non-Voting, Ex-officio Member: Andrea Power, Secretary to the Board of Governors

Regrets: India Dmytriev, Adrian Stimson, Spil Kousinioris, Sheila Taylor

Guests: Carissa Cameron Matthews, Director, Academic Resources; Wendy Harding, Executive Director, People and Culture; Nicole Hamilton, Dean, Innovation, Learning & Development; Jamie Leong-Huxley, Vice President, Advancement; Dr. Alex Link, Associate Vice President, Academic Affairs; Scott Powell, Vice President, Finance and Operations

Observers: Lisa Cerny, AUArts AUPE Chapter 006, Chapter Chair; Gurman Sahota, Student Association Executive Director; Joleyne Mayers-Jaekel, Director, Student Services and Wellness; Mary Ann Forbes, Coordinator, Indigenous Student Community

The Chair welcomed a new Board member, Chris Cran, and Susie Kennedy, Acting Dean of Students and Registrar. Thanked outgoing Board members, India Dmytriev, Jamie Russett, and Ian FitzGerald. The Chair then welcomed all Board members, guests, and observers to the meeting, read the Treaty 7 Land Acknowledgement and then called the meeting to order at 4:08pm.

1. Approval of Agenda

MOVED and SECONDED:

THAT THE BOARD OF GOVERNORS APPROVE THE DRAFT MAY 17, 2022 BOARD OF GOVERNORS AGENDA, AS PRESENTED.

CARRIED

2. Consent Agenda

2.1 APRIL 20, 2022 DRAFT BOARD MEETING MINUTES

2.2 CONSTITUENT REPORTS:

2.2.1 GENERAL FACULTIES COUNCIL

2.2.2 AUARTS STUDENT ASSOCIATION

2.2.3 ALBERTA UNION OF PROVINCIAL EMPLOYEES

2.3 PRESIDENT'S CABINET REPORT

Approved by CONSENT

It was noted that the AUArts Faculty Association did not submit a report for the meeting. In response to questions on the Consent Agenda items, the following was noted:

- Item 4.5 in the draft minutes it was noted that hiring with an EDI lens is too early for full-time faculty. The academic hiring that is underway is for sessionals only.
- The spring 2022 Show and Sale was a success and congratulations and kudos were extended to all who took part.
- Congratulations on the new student career centre.
- There is much excitement for the first in-person convocation (in three years) and the May 28 Board luncheon.

3. Board Chair's Report

The Board Chair provided a written report, and there were no questions.

4. President and CEO Report

A verbal update was provided by the President and CEO, and the following was noted:

- Congratulations to the bargaining teams for the Faculty Association Collective Agreement.
- An in person open house was hosted with over 200 in attendance.
- Looking forward to the in-person convocation which will see graduates from the years 2022, 2021 and 2020.
- Congratulations and thanks again for all the hard work for all Board members and staff over the past year.
- There will be continued covid updates, so please review your email.

There were no questions for the President.

5. Board Committee Reports

5.1. Finance and Audit Committee

A written committee report was presented by the Committee Chair, and there were no questions.

5.2 Advancement Committee

A written committee report was presented by the Committee Chair, and there were no questions.

5.3 Governance and Human Resources Committee

A written committee report was presented by the Committee Chair, and the following was noted:

- A discussion on the Board feedback survey will be held during the in-camera session.
- There were no questions.

6. Finance and Audit Committee: 2022-2023 Draft AUArts Investment Management Agreement (IMA) and Operating Budget

The Post-Secondary Learning Act requires that the University's Board of Governors approve a balanced budget before the institution's year-end and enter into an Investment Management Agreement (IMA) with the Minister. Management recommends the balanced budget for the year ending June 30, 2023 (fiscal 2023, or 2023) and the associated IMA.

The University's 2023 fiscal year runs from July 1, 2022 to June 30, 2023. The preparation of the University's budget for fiscal 2023 began in November with the evaluation of significant revenue and expense assumptions, which included the Student Fees Consultation Process. This work informed an initial draft with a budgetary shortfall. A recommended approach to close the budgetary shortfall was presented to Cabinet, which, along with the assumptions and draft budget, was shared with GFC on March 16 and April 20, 2022.

The Chair of the Finance and Audit Committee and the Vice President, Finance and Operations, presented the budget and then the Director, Academic Resources presented the IMA.

On behalf of the Finance and Audit Committee:

THAT THE BOARD OF GOVERNORS APPROVE THE OPERATING BUDGET FOR THE FISCAL YEAR ENDING JUNE 30, 2023.

CARRIED

The IMA identifies and explains the shared objectives and priorities between the University and the Ministry of Advanced Education. The agreement describes the investment framework and includes performance metrics tied to base grant funding. Fifteen percent of the institution's base grant funding is contingent on meeting the agreed-upon targets.

On behalf of the Finance and Audit Committee:

THAT THE BOARD OF GOVERNORS APPROVE THE INVESTMENT MANAGEMENT AGREEMENT COVERING THE PERIOD APRIL 1, 2022 TO MARCH 31, 2023.

CARRIED

The following was discussed regarding the IMA:

- The IMA is entitled 2022-2025 but the approval is relative to the 2022-2023 metrics. The balance of the metrics will come to the Board on an annual basis.
- The Likert scale is used in the graduate survey for the IMA.
- The transparency metric (international students) is not currently included with the others that are associated with at-risk funding. This one transparency metric could be included later with the balance of the at-risk funding IMA.
- There are concerns for the alumni survey as this small group that have a reasonable ability to influence the outcome. To date there has been a low response rate of 70 respondents in the last survey. Efforts to connect with alumni and current students on the importance of this metric are needed.
- It was noted there has been discussion with the Student Association leadership on the alumni survey. One option could be for students to keep their auarts email address when they become

- an alumnus. There are also other connections needed with alumni. There will be a follow up at the next Board meeting during business arising on the potential for alumni email.

7. Governance and Human Resources:

7.1 Draft Board Chair and President Emeritus/a Policy and Procedure

The university currently has an Emeritus Policy and Procedures which are applicable to faculty and administrators. With the pending completion of the third term for the Board Chair, it is prudent for the Board to consider a policy and procedure for the awarding of an Emeritus designation for the Board Chair and President. The President and Board Chair will be recused from the vote on the proposed policy and procedure due to a conflict of interest.

On behalf of the Governance and Human Resource Committee:

THAT THE BOARD OF GOVERNORS APPROVE THE DRAFT BOARD CHAIR AND PRESIDENT EMERITUS/A POLICY AND PROCEDURE, AS PRESENTED.

CARRIED

The Chair of the Governance and Human Resource Committee presented the draft documents, and the following was discussed:

- One member had concerns for bringing forward documents which relate directly to the Board Chair's term concluding. It was noted that neither the Board Chair nor the President will be entitled to the honor; rather, the Board will have to vote on each nomination. The timing of the documents corresponds to the updating of the faculty and staff emeriti policy and procedures. The suite of Emeritus/a documents at the university are now complete for all those who serve and could be eligible for this honor.

7.2 Draft Credit Tuition and Student Fees Policy

The Chair of the 2022-23 Student Fees Consultation Committee was asked by the University Secretary to review the current procedure and recommend changes as required or appropriate. The procedure review was also undertaken by the Registrar in consultation with the Manager, Finance and Accounting, VP Finance and Operations, and the University Secretary. AUArts currently does not have a policy that states Board of Governors jurisdiction over the approval of tuition and fees. Using benchmark research on comparable policies and procedures of nine other Alberta post-secondary institutions, the proposed Credit Tuition and Student Fees policy was drafted.

The Board is being asked to approve the Credit Tuition and Student Fees Policy to serve as the parent document that appropriately situates the jurisdiction for approving tuition and fees as a duty of AUArts Board of Governors. The Credit Tuition and Student Fees Policy states the principles and processes that guide the development, consultation and communication of fees as directed by the Tuition and Fees Regulation, which in turn support the Board of Governor's oversight of AUArts credit tuition and student. All principles in the policy statement are currently part of annual fee development process.

On behalf of the Governance and Human Resource Committee:

THAT THE BOARD OF GOVERNORS APPROVE THE CREDIT TUITION AND STUDENT FEES POLICY, AS PRESENTED.

CARRIED

The Chair of the Governance and Human Resource Committee and chair of the 2022-2023 Tuition and Fees Committee presented the Draft Credit Tuition and Student Fees Policy, and the following was discussed:

- There is a work back plan for meetings and all members of the committee are aware of the schedule. This schedule is prepared with the knowledge of the Finance and Audit Committee and Board meeting schedule and corresponding required dates for approvals.
- The tuition and fees are approved by the Board and then published in the annual university calendar. AUArts publishes the calendar around the same time as the balance of other post secondary in Alberta.

8. Business Arising from the April 20, 2022 Board Meeting

There was one item of other business: Internal and external student indigenous resources. A full list of resources was made available to the Board for review. There were no questions.

9. Presentation: 2022 Board of Governors Graduating Student Award Recipients

A PowerPoint presentation of all student award winners was shown and will also be shared with Board members following the meeting.

The Chair adjourned the open session of the Board meeting, thanking all Cabinet members and observers. The Board of Governors open session concluded at 5:35pm.

10. In Camera

The Board of Governors went in-camera at 5:45pm.

11. Adjournment

The meeting adjourned at 6:40pm.