

Voting Members Present with Carol Ryder in the Chair were Jolie Bird, Patti Dibski, India Dmytriev, Dr. Daniel Doz, Ian FitzGerald, A. Stewart Hanlon, Chi Iliya-Ndule, Ashif Merani, Jamie Russett, Adrian Stimson, Sheila Taylor, Justin Waddell

Non-Voting, Ex-officio Member: Andrea Power, Secretary to the Board of Governors

Regrets: Dr. John Faul, Spil Kousinioris

Guests: Nicole Hamilton, Dean, Innovation, Learning & Development; Jamie Leong-Huxley, Vice President Advancement; Dr. Alex Link, Associate Vice President, Academic Affairs; and Carissa Cameron Matthews, Director, Academic Resources; Wendy Harding, Director, Human Relations; Sarah Grodecki, Executive Director, Student Association

Observers: Reeny Koh, Student Association Administrative Assistant; Lisa Cerny, AUArts AUPE Chapter 006, Chapter Chair

The Chair welcomed all members, guests, and observers to the meeting, read the Treaty 7 Land Acknowledgement and then called the meeting to order at 4:07pm. A warm welcome was extended to the new Board member, Jolie Bird, representing the Alberta Union of Provincial Employees (AUPE), and the new member of the President's Cabinet, Wendy Harding.

1. Approval of Agenda

MOVED / SECONDED:

THAT the Board of Governors approve the draft December 15, 2021 Board of Governors agenda, as presented.

CARRIED

2. Consent Agenda

2.1 November 3, 2021 Draft Board Meeting Minutes

2.2 Constituent Reports:

2.2.1 General Faculties Council (GFC)

2.2.2 AUArts Student Association

2.2.3 Alberta Union of Provincial Employees

2.3 President's Cabinet Report

Approved by CONSENT

It was noted that the AUArts Faculty Association did not submit a report for the meeting. In response to questions on the Consent Agenda items, the following was noted:

- With continued online GFC meetings it was highlighted there has been limited discussion and debate by GFC faculty and staff members at meetings. Student members have provided a disproportionate number of questions.
- The Alberta Union of Provincial Employees report was well received for its creative format and style.
- Appreciation was extended to three members of the university community: Student Association Executive Director who will be leaving the role on Dec. 17, 2021; the Student Association President who concluded their role on November 14, 2021; and the Vice President, Administration who left their role on Dec. 8, 2021.

3. Board Chair's Report

The Board Chair provided a written report, and verbally noted the second reading of Bill 74 and the fact that Mandi Johnson was recently appointed as the Chief of Staff to the Minister of Advanced Education. There were no questions.

4. President and CEO Report

The President and CEO expressed gratitude for all those on campus and for what everyone has accomplished during the pandemic. The following was noted in the verbal Report:

- AUArts is not currently impacted by the Reform of Agencies, Boards and Commissions (Post-Secondary Institutions) Compensation Regulation (RABCCA Regulation), which was amended on April 1, 2021; however, the regulation is under review again.
- AUArts domestic enrolment is up 11% and international enrolment is up 21%. The applications are now at pre-pandemic numbers.
- Online meetings will continue for the Board and all Board Standing Committees for Winter 2022.
- New furniture has been purchased for the Library, Student Services corridor, Main Mall, new front Entrance, and the Cafeteria. It will be exciting when all Board members can see and tour the building with the new furniture.
- The Indigenous framework continues to be developed. There is a very positive attitude working with the Elders and within the indigenous community on this work.

4.1 Update: Investment Management Agreement (IMA)

AUArts has one IMA at this time and the government has shared a briefing note with 7 potential IMAs to be implemented. There will be a meeting on the proposed IMAs with the University Presidents and Minister of Advanced Education. It was noted there is no provision for growth of programs.

4.2 Update: Senior Administration and Academic Leadership Restructure

AUArts continues its work on both the administration and academic leadership restructure. The hiring process has continued for the Vice President Finance and Operations and the Dean, Academic Programs.

In discussion of the report, the following questions arose:

- It is unclear if the increase in first year studies is from students who deferred attending. However, at the international level, the increase is confirmed from deferrals as some were unable to attend. Further details on enrolment will follow at a next meeting.
- There is ongoing discussion with Elder Casey on the hiring of indigenous faculty; however, for Fall 2022, there is no room to hire new faculty. This additional time will provide an opportunity to review faculty hiring.
- There are no solutions to adjust current faculty hires based on the projected enrolment. In addition, the budget reduction is limiting the ability for growth.

5. Board Committee Reports

5.1. Finance and Audit Committee

A written committee report was presented by the Committee Chair, and there were no questions.

5.2 Advancement Committee

A written committee report was presented by the Committee Chair, and there were no questions.

5.3 Governance and Human Resources Committee

A written committee report was presented by the Committee Chair. With respect to exit interviews, staff interviews are conducted by management and Human Relations. For the Vice President, Administration, the interviewers would be Dr. Doz and Wendy Harding.

5.4 Honorary Degree Committee

A written committee report was presented by the Committee Chair, and there were no questions.

6. Finance and Audit Committee: AUArts Annual Report, year ended June 30, 2021

The Ministry of Advanced Education requires all Post-Secondary Institutions to receive Board of Governor approval on their Annual Report before submitting to the Ministry. The Report provides an overview of the university's operations, including a review of progress toward stated goals and outcomes reached, highlights of achievements over the past year, and the audited financial statements. The Chair of the Finance and Audit Committee presented the AUArts Annual Report and there were no questions.

On behalf of the Finance and Audit Committee:

THAT THE BOARD OF GOVERNORS APPROVE THE 2020- 2021 ALBERTA UNIVERSITY OF THE ARTS ANNUAL REPORT, AS PRESENTED.

CARRIED

7. Governance and Human Resources: Draft Confidentiality Form

The AUArts Board of Governors have a variety of documents for new Board members to sign when appointed. The current Consent to Act as a Director for AUArts Board of Governors Form is what Board members sign upon approval as a Governor. Governors are not required to confirm their confidentiality. Best practice for governing Boards would be for new members to confirm their confidentiality and then, on an annual basis, to provide an annual confirm of their confidentiality.

On behalf of the Governance and Human Resource Committee:

THAT THE BOARD OF GOVERNORS APPROVE THE DRAFT CONFIDENTIALITY FORM, AS PRESENTED.

CARRIED

The Chair of the Governance and Human Resource Committee presented the draft confidentiality form noting each Board member must be mindful and recognize they are unable to speak for the Board; only the Chair can speak for the Board.

8. Business Arising from the November 3, 2021 Board Meeting

The Chair noted that both business arising items were discussed with the President and CEO's report, which included an update on the Investment Management Agreement and the Senior Administration and Academic Leadership Restructure. There was no further business arising.

9. AUArts Student Association 2020-2021 Audited Financial Statements

Each year the AUArts Student Association (SA) are required to provide to the Board of Governors their approved Student Association Audited Statements and Student Association Preliminary Budget for information. This requirement is stated in two documents: Post-Secondary Learning Act and the Student Association and AUArts Operating Agreement.

The Executive Director of the Student Association spoke to the 2020-2021 Audited Financial Statements and noted that the Federal Grant wage subsidizes were beneficial for the Student Association. The plan is for the SA to put the excess in the reserves until there is a confirmed plan for how to use the excess funds. The Fall 2021 Show and Sale generated \$32,000 in sales with 34 students participating and 33 students had sales. These funds will show up in the 2021-2022 audited statements.

10. In Camera Session

The Board of Governors open session closed at 5:00pm. The Board Chair thanked all observers, members of the President's Cabinet and guests for attending the open session. Board members then met in camera.

11. Adjournment

The meeting adjourned at 6:20pm.