

Alberta College of Art + Design (ACAD)



Minutes of the regular meeting of the Board of Governors (the Board),
Wednesday, April 8, 2015, at 4:00 pm in the ACAD Boardroom, 1407 –
14th Avenue NW, Calgary, AB with the following persons present:

CHAIR: M. Carol Ryder

VICE-CHAIR: James Stanford

BOARD MEMBERS: Dr. Daniel Doz
Dan Barnfield
Loradonna Botter – by telephone and departed at
5:17pm
Larry Clausen
Ian FitzGerald - departed at 6:17pm
Gregory Forrest
Sarah Grodecki
Martin Kratz
Susan Thomas

REGRETS: Reid Cummings
Cynthia Moore

RESOURCES: Cicilia Brasby (Recording Secretary)

The Board meeting was called to order at 4:01, quorum present and with M. Carol Ryder as chair.

INSTALLATION OF THE PRESIDENT'S SHAWL WINNING SUBMISSION

Born and raised in Calgary, Alberta, Vaughan McMillan is a textile artist graduating with a Bachelors of Fine Art in Fibre from the Alberta College of Art & Design. Her artwork explores ideas of memory and loss, presence and absence, trace within an object, embodiment, and narrative. She works intuitively with the found fabrics, hand-dyed fabrics or hand-made paper. She also writes poetry about her memories.

INSTALLATION OF THE PRESIDENT'S MUG WINNING SUBMISSION

Shaun Mallonga was born in Vancouver, British Columbia. He spent most of his formative years in both India and the Philippines. Mallonga is a cisgendered, gay Filipino artist. His work investigates the influence of departure as both a narrative device, and an aspect of self-construction in the contemporary state of globalization. Mallonga currently works in the mediums of drawing, printmaking, and ceramics. He graduated with distinction from Langara College, Vancouver, and is currently completing a Bachelor in Fine Arts degree with a major in Ceramics at the Alberta College of Art + Design.

THE BOARD OF GOVERNOR'S AWARD'S RECIPIENTS PRESENTATION

The Board of Governor's Awards Recipients were presented to the board along with a slide show highlighting their work. Many of the winners were present to receive the acknowledgement of the board. Susan Thomas further explained how the winners were selected and indicated that as they are publicly recognized at convocation they will also be receiving a cheque.

1. APPROVAL OF AGENDA

MOVED by Mr. Gregory Forrest and SECONDED by Mr. Martin Kratz that the agenda be approved as amended.

CARRIED
MOTION:1694

2. APPROVAL OF MINUTES

MOVED Mr. Gregory Forrest and SECONDED by Mr. Larry Clausen that the minutes of the February 25, 2015 Board meeting be approved as presented.

CARRIED
MOTION:1695

3. CONSENT AGENDA

MOVED by Mr. Martin Kratz and SECONDED by Mr. Gregory Forrest that the Board of Governors adopt the consent agenda.

CARRIED
MOTION:1696

4. BUSINESS ARISING

4.1 Budget 2015 update

- 4.1% budget cut across all PSE over next 2 years. Year 1 will see a 1.4% grant reduction across the board for all institutions. Year 2 might see a differential reduction. \$100M will be provided to the system to ease the transition with criteria for access to be developed in the next few weeks. This results in drop in grant funding of \$168,000 and the following year in a drop of \$370,000 if government still holds true with the overall 4.1% budget cut.
- Enrollment Growth Plan (\$175,000 was received this year) to develop a variety of programs such as the 2+2 fashion program with Olds College, was canceled, and we were scheduled to receive \$493,000. However some programs throughout the province will still be funded.
- Funding for students with disabilities (\$106,000) has remained stable.
- Infrastructure funding of \$375,000 has not changed either.
- Donation to an institution or a charitable cause will see a reduction of 50% in the deduction – this however will not affect foundations.

4.2 Access to the Future Fund Update

We are seeing more and more funding in the form of one-time-only (OTO) rather than in base funding. This focuses on projects and initiatives that might be of definite interest but do not take care of operational costs, as we appear to move into a year-to-year funding structure without long term sustainability attached to it. The challenge will be to explain to people that we are developing some interesting and exciting projects while at the same time cutting some basic activities. We will have to make sure that we properly communicate the fact that any Access to the Future Funds (AFF) is not to support ongoing operational cost.

5. ACTION ITEMS

5.1 Board Honoraria

Brief background was provided to the board by President Doz

MOVED Mr. Martin Kratz and SECONDED by Mr. James Stanford that the Board of Governors approves the use of the 2014-2015 honoraria to be added to the ACAD Board of Governors' First Year Scholarships with accumulated Board honoraria funds. And that the Board of Governors approves that the honorarium given to the Student Board member will be exempted from the preceding motion and will be given in accordance with the process presently in place.

CARRIED
MOTION:1697

5.2 Adopt Recommendations for New Policy Framework

MOVED Mr. Martin Kratz and SECONDED by Mr. Dan Barnfield that the Board of Governors adopt in principal the recommendations of the 'Review of ACAD Policies and Recommendations for New Policy Framework Report', as presented.

CARRIED
MOTION:1698

With great thanks to administration for much progress has been made.

5.3 Approve Updated By-laws

Specific topics were discussed briefly by the board.

ACTION: Changing the purpose and role to defining a mandate. The Committee is charged with taking comments and discussion heard and come back at next board meeting with recommendation for approval.

6. CHAIR'S REPORT

Since our last Board of Governors Meeting on February 25th, it has been a month of Budget Planning and waiting in anticipation of the actual Budget Coming down on March 26th and how it would and will impact ACAD.

On behalf of the entire Board, I would like to commend our President Daniel Doz and his Cabinet along with all the Faculty and Staff for their contribution in these crucial efforts in hard decision planning now and for the future.

Amidst his busy schedule Daniel and I have continued our bi monthly Chair and Presidents Meeting to discuss emerging issues and strategic planning as well as Cabinet work in progress.

Prior to the budget being released, Daniel and I attended a half day Campus Alberta meeting at Mc Dougall Centre with our fellow Board Chairs and Presidents from around the province. Speakers were Marcia Nelson, Deputy Minister and Minister of Innovation and Advanced Education Don Scott, MLA.

No budget information was specifically given other than indications of restraint and streamlining programming and mandates of institutions to serve Albertans with world class education and to assist in having ready able workforce to contribute to the future economic growth and innovation for Alberta.

Highlights last month was the release of the Auditor General's Report to Albertans in which ACAD received a welcome improvement and noted dramatic progress improvements are indicated in the report. Our financial statements were filed on time and accurate.

Kudos to Don Dart and his financial team and to Jim Stanford our Finance and Audit Committee Chair and his committee and to Staff and Faculty for taking us from Red to Green with only 5 yellow outstanding recommendations to be implemented. You are all to be commended on a lot of hard work and diligence.

Kudos also to the Governance and HR Committee Chaired by Natasha who have been working on the Bylaw and Policy Review with a comprehensive new Policy Framework on the Agenda today and the Presidential Contract Renewal in progress.

In our new budget scenario fund development will be a major component in contributing to government funding and our Development Committee chaired by Susan Thomas has been working closely with ACAD fund development and engagement staff to work towards new goals and challenges. Thank you.

Now the writ has dropped with a May 5th Election our Government Relations Committee chaired by Cynthia Moore will be crucial in strategically planning and engaging our new MLAs and Ministers once announced. I would encourage all Board Members to become actively

involved in election volunteerism in their constituencies with the party of your choice in actively being ambassadors for ACAD.

The Spring VIP Student Show and Sale on March 26th is one of my personal highlights in the ACAD Calendar. Every show and sale just gets even better and the quality of Student Art was exceptional this year in discipline and volume of works for sale. The show was well planned, curated, displayed and attended. My glass collection has expanded into more locations though out my home. Congratulations to Sara Grodecki our ACADSA President and fellow Board Member and to ACADSA Jenn Jackson and her team of volunteers.

7. BOARD COMMITTEE REPORTS

7.1 Finance + Audit Committee

The Committee Chair reported that the committee met on January 15 and February 19, 2015. External auditors were quite pleased with how things are going and felt that they got complete information and that the process was very open and that the ACAD staff were very helpful.

Elaborate discussion of disaster recovery presentation by Stephen Lamb was reported on. The location for the 2nd IT server will be at SAIT and discussion followed as to whether it was far enough away.

Review of the action plan in place for the 2015-2016 budget.

Review senior management expenses report and asked for additional details. Nothing out of the ordinary to report from these statements.

7.2 Governance/HR Committee

The Committee Chair reported that the committee met on January 13, 2015 and again in camera on February 18, 2015.

The committee is developing a board survey that will take place by the end of the semester and the information gathered will be used to assist with the board skills survey;

The next meeting is scheduled for March 24, 2015.

7.3 Development Committee

The Committee Chair reported that the committee had to be rescheduled to February 12, 2015 meeting as quorum was not met.

Discussions on the benefit of ACAD Squares took place.

The next meeting is scheduled for March 5, 2015.

7.4 Government Relations Committee

The Chair reported that the committee met on February 17, 2015.

Discussion took place about the work next fall that will need to be undertaken.

The next meeting is scheduled for April 28, 2015.

8. ACAD STUDENT ASSOCIATION REPORT

The ACAD Student Association member reported an appreciation of ACADSA to be part of conversation such as regarding budget and other essential areas of the institution. That is a very positive shift in the relationship between students, faculty, staff and board as all are included at the table when decisions are discussed and recommendations made.

ACADSA executives are hard at work developing a robust transition plan for the incoming executives.

9. ACAD FACULTY ASSOCIATION REPORT

The ACAD Faculty representative to the board reported that a formal report was submitted to the board in the board package.

A very successful symposium was held as it continues to dialogue started last year. It was noted with disappointment that there was not much participation of senior administrative academic staff. It was noted that Lori Van Rooijen attended on behalf of Cabinet.

10. STAFF BOARD REPORT

The staff board member reported that they are planning a meet and greet event for the fall 2015.

11. PRESIDENT'S REPORT

- The President provided an update on the sustainability strategic plan and that the process is well underway and moving positively.
- Returned from the AICAD spring board meeting where many discussions centered on the public perception of the value of Art + Design education. In the US it is becoming a major fiscal issue where the average yearly tuition is in the upper \$30,000. Discussions also focused on the fact that Art and Design institutions we need to develop a new vocabulary that better explains what they do especially in light of the hot topic of labor shortage.
- Activities are progressing nicely through the Academic Planning Group (APG) as important elements are considered that will be establishing the proper foundation for the institution. A stronger sense of collaboration and partnership at the institution can be seen.

12. REPORT ON THE RESIDENCY PROGRAM STRATEGY

A brief presentation on the new initiative "ACAD Creators and Innovators Residency" currently in the development phase was made.

This presentation is aimed at providing a background on this project and in particular how it relates to the current CIP and growth strategy under development. It further explores the potential of a new rural facility (a unique opportunity with the 11-acre Perrenoud Rancho in Cochrane) which for ACAD, could provide a venue for revenue generating opportunities such as

workshops as well as support artists and innovators-in-residence as well as the MFA in Craft Media program and other academic growth opportunities.

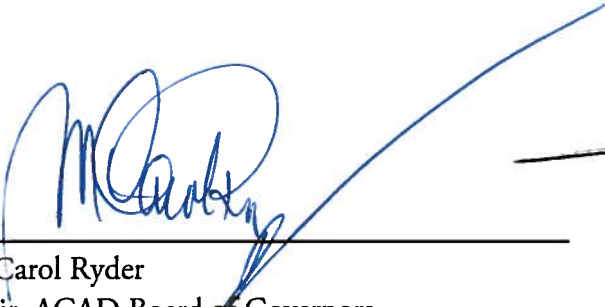
13. IN CAMERA

The board went in camera from 6:26 pm to 7:16 pm to further discuss the budget context for 2015–2016.

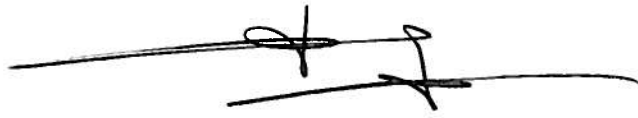
14. ADJOURNMENT

MOVED by Mr. Martin Kratz and SECONDED by James Stanford that the meeting be adjourned at 7:18 pm.

CARRIED
MOTION:1699



M. Carol Ryder
Chair, ACAD Board of Governors



Dr. Daniel Doz
President + CEO, ACAD

